



AGENDA

RFL BOARD OF DIRECTORS

Location	RFL Offices (Boardroom) Red Hall, Red Hall Lane, Leeds, LS17 8NB	Date & Time	Wednesday 23 January 2019, 9am until 2pm
		Dinner	Tuesday 22 January 2019, 8pm

Present	Brian Barwick, Ralph Rimmer, Simon Johnson, Chris Brindley, Chris Hurst and Karen Moorhouse	Chair Person	Brian Barwick
----------------	--	-------------------------	---------------

In attendance	Tony Sutton (in part) Mark Foster (in part) Dean Hardman – RLWC2021 (in part)
----------------------	--

Item No	Agenda Item	Who
1.0	Apologies	
2.0	Declarations of Interest	
3.0	Minutes from the previous meeting and Action Tracker 3.1 <i>Draft RFL Board Meeting minutes – 30 November 2018</i> 3.2 <i>Action Tracker from the meeting on 30 November 2018</i>	Brian Barwick
4.0	Matters Arising from Minutes	ALL
Items for Discussion/Decision		
5.0	RFL and SLE Relationship The purpose of this agenda item is to provide the Board with an update on the evolving relationship with SLE. <i>Presentation on the day.</i>	Ralph Rimmer/ Karen Moorhouse

6.0	<p>Financial Update The purpose of this agenda item is to:</p> <p>6.1 provide an update on 2018 Management Accounts; 6.2 receive an update on and, if thought appropriate, approve the 2019 Budget; and 6.3 consider, and if appropriate, agree on the preferred option to progress the sale of Red Hall.</p> <p><i>2018 Management Accounts and Budget Update paper attached. 2019 Budget presentation on the day. 6.3 Detailed within the Chief Operating Officer's Report (Agenda item 15.0).</i></p>	Tony Sutton
7.0	<p>RFL Strategy 2019-2021 and Operational Plan 2019 The purpose of this agenda item is to:</p> <p>7.1 discuss, provide feedback and finalise the revised RFL Strategy for the period to end of 2021; and 7.2 provide the Board with an update on the progress of the Operational Plan.</p> <p><i>Paper attached (7.2) and presentation on the day (7.1).</i></p>	Ralph Rimmer/ Alison O'Brien
8.0	<p>Commercial Strategy 2019 – 2021 The purpose of the agenda item is to present the proposed Commercial Strategy 2019-2021.</p> <p><i>Presentation on the day.</i></p>	Mark Foster / Ralph Rimmer
9.0	<p>International Matters The purpose of this agenda item is to provide an update on:</p> <p>9.1 RLIF matters; 9.2 the Lions Tour 2019; and 9.3 World Cup venue selection and for the Board to consider the impact on the RFL.</p> <p><i>Detailed in Chief Executive Officer's Report (Agenda item 12.0).</i></p>	Ralph Rimmer Dean Hardman (RLCW2021)
10.0	<p>Operational Matters The purpose of this agenda item is to provide an update in relation to Keighley Cougars and Widnes Vikings.</p> <p><i>Detailed in Chief Regulatory Officer's Report (Agenda item 14.0).</i></p>	Ralph Rimmer / Karen Moorhouse
11.0	<p>Governance Matters The purpose of this agenda item is to discuss governance matters including to:</p>	

	<p>11.1 consider, and if thought appropriate, approve the draft Governance Statement; and</p> <p>11.2 consider, and if thought appropriate, approve the revised Terms of Reference for the Laws Committee.</p> <p><i>Detailed within the Chief Regulatory Officer's Report (Agenda item 14.0)</i></p>	
Chief Executive Officer & Quadrant Reports		
12.0	<p>Chief Executive Officer's Report</p> <p><i>Paper by Ralph Rimmer.</i></p>	
13.0	<p>Chief Commercial Officer's Quadrant Report</p> <p><i>Paper by Mark Foster.</i></p>	
14.0	<p>Chief Regulatory Officer's Quadrant Report</p> <p><i>Paper by Karen Moorhouse.</i></p>	
15.0	<p>Chief Operating Officer's Quadrant Report</p> <p><i>Paper by Tony Sutton.</i></p>	
16.0	<p>Director of On-field Quadrant Report</p> <p><i>Paper by Ralph Rimmer.</i></p>	
Other		
17.0	<p>Litigation</p> <p>The purpose of this agenda item is to provide the Board with an update on existing or pending litigation.</p> <p><i>Paper by Alan Darfi.</i></p>	
18.0	<p>Board Sub-Committee Minutes</p> <p>The purpose of this agenda item is to receive minutes from any Sub-Committee meetings held within the period.</p> <p><i>RFL Audit & Risk Sub-Committee Meeting – 29 November 2018</i></p>	
19.0	<p>Rugby League World Cup 2021 Limited</p> <p>The purpose of this agenda item is to keep the Board appropriately updated on RLWC2021.</p> <p><i>RLWC2021 Board Meeting – 14 December 2018</i></p>	

20.0	Risks The purpose of this agenda item is to update the Registers of any risks that arise from the meeting.	
21.0	Any Other Business	
22.0	Date of Next Meeting – Tuesday 12 March 2019, Quay West.	