



AGENDA

RFL BOARD OF DIRECTORS

Location RFL Offices, (Boardroom) Quay West, Trafford Wharf Road, Manchester, M17 1HH

Date & Time 6 February 2020
9am until 2pm

Dinner 5 February 2020
7pm until 11pm

Present Simon Johnson, Ralph Rimmer, Karen Moorhouse, Chris Brindley, Chris Hurst, Sandy Lindsay and Rimla Akhtar.

Chairperson Simon Johnson

In attendance Robert Graham, Tony Sutton, Dave Rotheram, Alison O'Brien, Mark Foster, Sarah Jane Gray, Andy Wilson and KPMG.

Item No	Agenda Item	Who
1.0	Apologies: None	
2.0	Declarations of Interest	
3.0	Minutes from the previous meeting and Action Tracker	Simon Johnson
3.1	<i>Draft Board Meeting minutes – 18 December 2019</i>	
3.2	<i>Action Tracker from the meeting on 18 December 2019</i>	
4.0	Matters Arising from Minutes	All
Items for Discussion/Decision		
5.0	Management Account and Budget The purpose of this agenda item is to:	
5.1	provide an update on Management Accounts and revised year end forecast; and	Robert Graham / Tony Sutton
5.2	consider and if thought appropriate approve further adjustments to the 2020 Budget (including investment options).	
	<i>Management Accounts paper and 2020 Budget paper attached.</i>	

6.0		<p>England Performance Unit The purpose of this agenda item is to:</p> <p>6.1 review international tours; 6.2 update on mid-season international in 2020 for the Men's team; 6.3 consider programme towards 2021 World Cup.</p> <p><i>Paper attached.</i></p>	Ralph Rimmer / Dave Rotheram
Strategic Items			
7.0		<p>RFL and SLE Relationship The purpose of this agenda item is to update the Board and discuss matters relating to SLE.</p> <p><i>Discussion on the day.</i></p>	Ralph Rimmer / Karen Moorhouse
8.0		<p>Private Equity The purpose of this agenda item is:</p> <p>8.1 for KPMG to present to the Board on the potential implications of Private Equity investment; and 8.2 to consider the RFL's options and position.</p> <p><i>Presentation on the evening of the 5th February 2020.</i></p>	KPMG All
9.0		<p>Public Affairs The purpose of this agenda item is to:</p> <p>9.1 update the Board on the 'Big Ask'; and 9.2 outline the key campaigns for 2020 and the focus 'weeks' for the RFL.</p> <p><i>9.1 Paper attached. 9.2 Paper attached.</i></p>	Sarah Jane Gray / Ralph Rimmer
10.0		<p>Operational Plan and Stakeholder Engagement The purpose of this agenda item is to:</p> <p>10.1 discuss and if thought appropriate approve the 2020 Operational Plan; and 10.2 outline the plans for stakeholder engagement during 2020.</p> <p><i>10.1 Paper attached. 10.2 Paper attached.</i></p>	Alison O'Brien / Karen Moorhouse / Sarah-Jane Gray

Governance and Operational

11.0		Governance The purpose of this agenda item is to:	
	11.1	discuss and <u>agree</u> the composition of Board Sub-Committees and RFL director representation on other boards and forums;	Karen Moorhouse
	11.2	consider and, if thought appropriate, <u>approve</u> revised Terms of Reference for the Community Board;	Karen Moorhouse
	11.3	discuss the RFL's second nominated director on the IRL Board;	All
	11.4	consider and, if thought appropriate, <u>approve</u> the RFL's 2019 Governance Statement and I&D Statement;	Karen Moorhouse
	11.5	continue the rollout of the Value Alpha recommendations; and	All
	11.6	discuss the proposed Strategic Away Day;	All
		<i>11.1 – 11.3 Paper attached.</i> <i>11.4 Paper and draft Statements attached.</i> <i>11.5 Recommendations (with latest status) attached.</i>	

Chief Executive Officer & Quadrant Reports

12.0		Chief Executive Officer's Report <i>Paper by Ralph Rimmer.</i>	
13.0		Chief Commercial Officer's Quadrant Report <i>Paper by Mark Foster.</i>	
14.0		Chief Regulatory Officer's Quadrant Report <i>Paper by Karen Moorhouse.</i>	
15.0		Chief Operating Officer's Quadrant Report <i>Paper by Tony Sutton.</i>	
16.0		Interim Chief of On-field Quadrant Report <i>Paper by Dave Rotherham.</i>	
17.0		RFL Operational Plan 2019 / 2020 The purpose of this agenda item is to provide the Board with an update on the progress of the Operational Plan. <i>Paper by Alison O'Brien.</i>	

		Other	
18.0		<p>Litigation The purpose of this agenda item is to provide the Board with an update on existing or pending litigation.</p> <p><i>Paper by Alan Darfi.</i></p>	
19.0		<p>Board Sub-Committee Minutes The purpose of this agenda item is to receive minutes from and/or Chair reports from any Sub-Committee meetings or Club meetings held within the period.</p> <p><i>Nominations Committee, Remuneration Committee and Audit & Risk Committee – 18 December 2019.</i></p>	
20.0		<p>Rugby League World Cup 2021 Limited The purpose of this agenda item is to keep the Board appropriately updated on RLWC2021.</p> <p><i>Paper on SharePoint.</i></p>	
21.0		<p>Risks The purpose of this agenda item is to update the Registers of any risks that arise from the meeting.</p>	
22.0		<p>Any Other Business</p>	
23.0		<p>Date of Next Meeting – Wednesday 25 March 2020</p>	