



AGENDA

RFL BOARD OF DIRECTORS

Location Boardroom, Quay West **Date & Time** Wednesday 16th February 2022, 0900hrs until 1400hrs

Present Simon Johnson, Ralph Rimmer, Karen Moorhouse, Chris Brindley, Chris Hurst, Sandy Lindsay and Rimla Akhtar. **Chairperson** Simon Johnson

In attendance Tony Sutton
Robert Graham
Mark Foster
Michelle Gibson (minutes)

Item No	Agenda Item	Who
1.0	Apologies: None	
2.0	Declarations of Interest	
3.0	Minutes from the previous meeting and Action Tracker	Simon Johnson
	3.1 <i>Draft Board Meeting minutes – 1 December 2021</i> 3.2 <i>Action Tracker from the meeting – 1 December 2021</i>	
4.0	Matters Arising from Minutes	All
Items for Discussion/Decision		
5.0	Update on Strategy and Realignment The purpose of this agenda item is to discuss the latest status of the workstreams of: 5.1 Strategy Working Group; and 5.2 Realignment Working Group. <i>Draft Heads of Terms previously circulated. Discussion on the day.</i>	Ralph Rimmer / Karen Moorhouse / Tony Sutton

6.0		<p>Financial Matters</p> <p>The purpose of this agenda item is to:</p> <p>6.1 receive an update on the 2021 Management Accounts and Forecast Outturn; and</p> <p>6.2 discuss, the RFL's three-year budget for the period 2023 to 2025.</p> <p><i>Paper attached and Presentation on the day.</i></p>	Robert Graham / Tony Sutton
7.0		<p>Rugby League World Cup 2021 and International Matters</p> <p>The purpose of this agenda item is to receive an update on:</p> <p>7.1 delivery of the World Cup in 2022;</p> <p>7.2 delivery of the World Cup in 2025; and</p> <p>7.3 discussions with IRL and ERL (including proposed international calendar).</p> <p><i>7.1 – Slides attached.</i></p> <p><i>7.3 – International strategy attached.</i></p>	Ralph Rimmer
8.0		<p>Challenge Cup Final</p> <p>The purpose of this agenda item is to consider the RFL's strategy in relation to the Challenge Cup Final in 2023.</p> <p><i>Paper attached.</i></p>	Mark Foster
9.0		<p>Our League Life</p> <p>The purpose of this agenda item is to update the Board on the progress and funding and business model of the Our League Life project.</p> <p><i>Paper attached.</i></p>	Tony Sutton
Governance and Operational			
10.0		<p>Governance and Operational Matters</p> <p>The purpose of this agenda item is to:</p> <p>10.1 discuss Board appraisals;</p> <p>10.2 discuss the rollout of an Information Sharing Protocol;</p> <p>10.3 consider, and if thought appropriate, approve the RFL's 2021 Governance and Inclusion Statements;</p> <p>10.4 receive the annual reports relating to safeguarding, integrity, disciplinary and welfare; and</p> <p>10.5 receive an update on all matters relating to Covid.</p> <p><i>10.2 – Draft Information Sharing Protocol attached.</i></p> <p><i>10.3 and 10.4 – Papers circulated in advance.</i></p> <p><i>10.5 – Paper attached.</i></p>	Simon Johnson / Karen Moorhouse

11.0	11.1 11.2	<p>Stakeholder Engagement</p> <p>The purpose of this agenda item is to:</p> <p>receive an update on the 2022 Stakeholder Engagement Plan; and Consider the outcome of the Annual Fans Survey.</p> <p><i>11.1 – Paper and Stakeholder Engagement Survey questions attached. 11.2 – Summary attached (for detail in ‘for information’ folder).</i></p>	Alison O’Brien / Karen Moorhouse
12.0		<p>Dealing with Complaints</p> <p>The purpose of this agenda item is to consider the approach taken in relation to allegations of the use of Unacceptable Language and Behaviour including the recommendations from a recent investigation.</p> <p><i>Paper attached</i></p>	All
Chief Executive Officer & Quadrant Reports			
13.0		<p>Chief Executive Officer’s Report</p> <p><i>Paper by Ralph Rimmer</i></p>	
14.0		<p>Chief Commercial Officer’s Quadrant Report</p> <p><i>Paper by Mark Foster</i></p>	
15.0		<p>Chief Regulatory Officer’s Quadrant Report</p> <p><i>Paper by Karen Moorhouse</i></p>	
16.0		<p>Chief Operating Officer’s Quadrant Report</p> <p><i>Paper by Tony Sutton</i></p>	
17.0		<p>Chief On-Field Officer’s Quadrant Report</p> <p><i>Paper by Dave Rotheram</i></p>	
18.0		<p>RFL Operational Plan & RLWC2021 Maximisation and Transition Plan</p> <p>The purpose of this agenda item is to provide the Board with an update on the final 2021 Operational Plan position and the 2022 Operational Plan targets</p> <p><i>Paper by Alison O’Brien</i></p>	
Other			

19.0		<p>Litigation</p> <p>The purpose of this agenda item is to provide the Board with an update on existing or pending litigation.</p> <p><i>Paper by Robert Hicks.</i></p>	
20.0		<p>RLWC2021 Update</p> <p>The purpose of this agenda item is to keep the Board appropriately updated on RLWC2021 (in conjunction with agenda item 6).</p> <p><i>No meetings within the period.</i></p>	
21.0		<p>Board Sub-Committee Minutes</p> <p>The purpose of this agenda item is to receive minutes and/or Chair reports from any Sub-Committee meetings or Club meetings held within the period.</p> <p><i>Audit & Risk Committee meeting – 26 January 2022</i> <i>Championship and League 1 Clubs' Forum – 9 February 2022</i></p> <p><i>A&R minutes included in the 'Items for Information' folder</i> <i>Championship and League 1 Clubs' Forum – verbal update on the day.</i></p>	
22.0		<p>Risks</p> <p>The purpose of this agenda item is to update the Registers of any risks that arise from the meeting.</p>	
23.0		<p>Any Other Business</p>	
24.0		<p>Date of Next Meeting – Wednesday 23 March 2022</p>	