

# AGENDA

## RFL BOARD OF DIRECTORS

**Location** Manchester **Date & Time** Thursday 14<sup>th</sup> July 2022,  
0830hrs until 1200hrs

Dinner  
Wednesday 13<sup>th</sup> July 2022,  
1900hrs until 2200hrs

**Present** Simon Johnson, Ralph Rimmer, **Chairperson** Simon Johnson  
Karen Moorhouse, Sandy  
Lindsay and Rimla Akhtar.

**In attendance** Tony Sutton  
Robert Graham  
Victoria Sinacola  
Kelly Barrett  
Robert Hicks  
Michelle Maple (minutes)

Item No	Agenda Item	Who
1.0	<b>Apologies:</b> None	
2.0	<b>Declarations of Interest</b>	
3.0	<b>Minutes from the previous meeting and Action Tracker</b>	Simon Johnson
	3.1 <i>Draft Board Meeting minutes – 18 May 2022</i> 3.2 <i>Action Tracker from the meeting – 18 May 2022</i>	
4.0	<b>Matters Arising from Minutes</b>	All
<b>Items for Discussion/Decision</b>		
5.0	<b>Council</b>  The purpose of this agenda item is to reflect on the Council meeting held on 13 July 2022.  <i>Council Papers separately circulated</i>	All
6.0	<b>Strategy and Realignment</b>  The purpose of this agenda item is to:  6.1 receive an update on the realignment Project Plan; 6.2 receive an update on the Sport's partnership with IMG; and 6.3 receive an update on RFL Board and RL Commercial Board recruitment.	Ralph Rimmer / Karen Moorhouse / Victoria Sinacola

		<i>Summary Slide Deck, Updated Governance Project Plan, Historical Chronology and Proposed Meeting Structure attached.</i>	
7.0		<p><b>Financial &amp; Facilities Matters</b></p> <p>The purpose of this agenda item is to:</p> <p>7.1 receive an update on the 2022 Management Accounts and Forecast Outturn;</p> <p>7.2 consider and approve potential options for the future of the Buslingthorpe Vale property;</p> <p>7.3 consider and approve potential options for the Our League Life project; and</p> <p>7.4 Consider the current options relating to Odsal.</p> <p><i>Papers (x3) attached.</i></p>	Robert Graham / Tony Sutton
8.0		<p><b>Rugby League World Cup 2021 and International Matters</b></p> <p>The purpose of this agenda item is to receive an update on:</p> <p>8.1 RLWC 2021;</p> <p>8.2 England Teams planning for the World Cups; and</p> <p>8.3 other International Matters.</p> <p><i>Papers attached</i></p>	Ralph Rimmer / Dave Rotheram / Shaun Wane / Craig Richards / Tom Coyd
9.0		<p><b>Our League Active</b></p> <p>The purpose of this agenda item to receive an update on the first year of Our League Active.</p> <p><i>Paper attached</i></p>	Kelly Barrett / Robert Hicks
<b>Governance and Operational</b>			
10.0		<p><b>Transgender</b></p> <p>The purpose of this agenda item is to consider, and if thought appropriate, approve a new Gender Participation Policy and rollout of that Policy.</p> <p><i>Paper and draft Policy attached</i></p>	Robert Hicks / Ben Abberstein

11.0	<p><b>Governance</b></p> <p>The purpose of this agenda item is to:</p> <p>11.1 Seek the Board's approval to an updated Board Briefing Pack and Code of Conduct;</p> <p>11.2 Seek the Board's approval to updated Terms of Reference for the Board and each of its sub-committees;</p> <p>11.3 Update the Board regarding the RFL's compliance with the Code for Sports Governance;</p> <p>11.4 In light of changes to Board composition, consider and agree Board representation on sub-committees and other groups;</p> <p>11.5 Formally document the appointment of the new Senior Independent Director;</p> <p>11.6 Consider the next external board evaluation.</p> <p><i>Paper attached.</i></p> <p><i>Draft Terms of Reference, Board Briefing Pack and summary of compliance with the Code for Sports Governance in the 'for information' folder.</i></p>	Karen Moorhouse
12.0	<p><b><i>The details of this agenda item has been removed because it contains confidential information.</i></b></p> <p>.</p>	Karen Moorhouse
<b>Chief Executive Officer &amp; Quadrant Reports</b>		
13.0	<p><b>Chief Executive Officer's Report</b></p> <p><i>Paper by Ralph Rimmer</i></p>	
14.0	<p><b>Chief Commercial Officer's Quadrant Report</b></p> <p><i>Paper by Mark Foster</i></p>	
15.0	<p><b>Chief Regulatory Officer's Quadrant Report</b></p> <p><i>Paper by Karen Moorhouse</i></p>	
16.0	<p><b>Chief Operating Officer's Quadrant Report</b></p> <p><i>Paper by Tony Sutton</i></p>	
17.0	<p><b>Chief On-Field Officer's Quadrant Report</b></p> <p><i>Paper by Dave Rotheram</i></p>	
18.0	<p><b>RFL Operational Plan &amp; RLWC2021 Maximisation and Transition Plan</b></p> <p>The purpose of this agenda item is to provide the Board with an update on progress against 2022 Operational Plan targets including RLWC2021 areas of focus.</p> <p><i>Paper by Alison O'Brien</i></p>	

		<b>Other</b>	
19.0		<p><b>Litigation</b></p> <p>The purpose of this agenda item is to provide the Board with an update on existing or pending litigation.</p> <p><i>Paper by Robert Hicks.</i></p>	
20.0		<p><b>RLWC2021 Update</b></p> <p>The purpose of this agenda item is to keep the Board appropriately updated on RLWC2021 (in conjunction with agenda item 6).</p> <p><i>RLWC Board Conference Call – Friday 29 April 2022</i></p>	
21.0		<p><b>Board Sub-Committee Minutes</b></p> <p>The purpose of this agenda item is to receive minutes and/or Chair reports from any Sub-Committee meetings or Club meetings held within the period.</p> <p><i>Audit &amp; Risk Committee Meeting – 6 May 2022</i> <i>Clinical Advisory Group Meeting – 30 May 2022</i></p>	
22.0		<p><b>Risks</b></p> <p>The purpose of this agenda item is to update the Registers of any risks that arise from the meeting.</p>	
23.0		<p><b>Any Other Business</b></p>	
24.0		<p><b>Date of Next Meeting – Wednesday 31 August 2022</b></p>	